



TRU's Strategic Research Plan 2021-2026

Presentation to Senate
January, 2022

envision TRU

**We all see things
differently.**

**But our shared vision
is most powerful.**

Be a part of the vision.



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- 1. Knúcwentem xwexwéyt es xpqenwélleñs, Eliminate Achievement Gaps** – We support students of all backgrounds to succeed and excel through equitable and scaffolded access to meaningful research experiences. Research-informed learning includes an ongoing commitment to EDI and Inclusive Excellence through programs such as the Knowledge Makers, the Researcher-in-Residence Initiative, our NSERC EDI Capacity Grant, and the research and public engagement programs administered by TRU's Student Research and Innovation Generator.
- 2. Nucwentéls te m-kelélnemctls le tsucwlém te swestélt, Honour truth, reconciliation and rights** – We will support a thriving Secwépemc culture through respectful actions in research, seeking the further Indigenization of research through the establishment of a Working Group with relevant representation to advise on policies and administrative practices for Indigenous research and capacity building, including the funding of Indigenous research chairs for recruitment and retention.
- 3. Kukwpi7stém k stselxmém ell melúkwctem te sqlew , Lead in community research and scholarship.** We will support all faculty members in knowledge-seeking, knowledge creation, and creative inquiry. We will earn recognition as the most committed and innovative university in Canada for research and scholarship based on community partnerships; for involving graduate students in community-centred research; and for undergraduate research training.
- 4. Me7 tsqey' k tsúntem es ctswentém, me7 sten wel me7 yews, Design lifelong learning** – We will ensure a place for knowledge creation and application as key elements of the integrated set of educational encounters designed to meet the changing needs of learners. Disciplinary thinking and training will scaffold a laddering of research experiences from school to university, from undergraduate studies to TRU's graduate programming—and from university to public engagement, personal development, and civic involvement. We will intentionally nurture the experience of discovery through research that has personal and communal relevance in a world where students and graduates will have to critically gather and assess information, inquire, learn and adapt throughout their lives and careers.



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Strategic Consultation on Research and Graduate Studies at TRU

Mandate: The Provost's Office and Provost's Council have endorsed the establishment of a Strategic Consultation Task Force on Research and Graduate Studies — to help with the implementation of TRU's Strategic Research Plan (SRP) and to align that implementation with the new Academic Plan (under development) and with Space Planning. While the principal focus of the consultation will be on strategies for successful implementation of the SRP, we will also consider questions of assessment and of research and graduate programming renewal. Our central question is: "With reference to TRU's Strategic Research Plan, what would "success" for Research and Graduate Studies look like in 2-5 years." Our consultation will address that question by focusing on the following five areas:

- Strategic planning and implementation, identifying opportunities for aligning strengths and opportunities with TRU's Priorities, Academic Plan, and Space Planning.
- Strategies for implementation of SRP in terms of governance and integrated academic support.
- Strategies for implementing the SRP that ensure faculty renewal, recruitment, and retention.
- Strategies for advancing the SRP's impact through student research training, knowledge mobilization, collaborations and community/institutional partnerships.
- Strategies for measuring success and impacts.

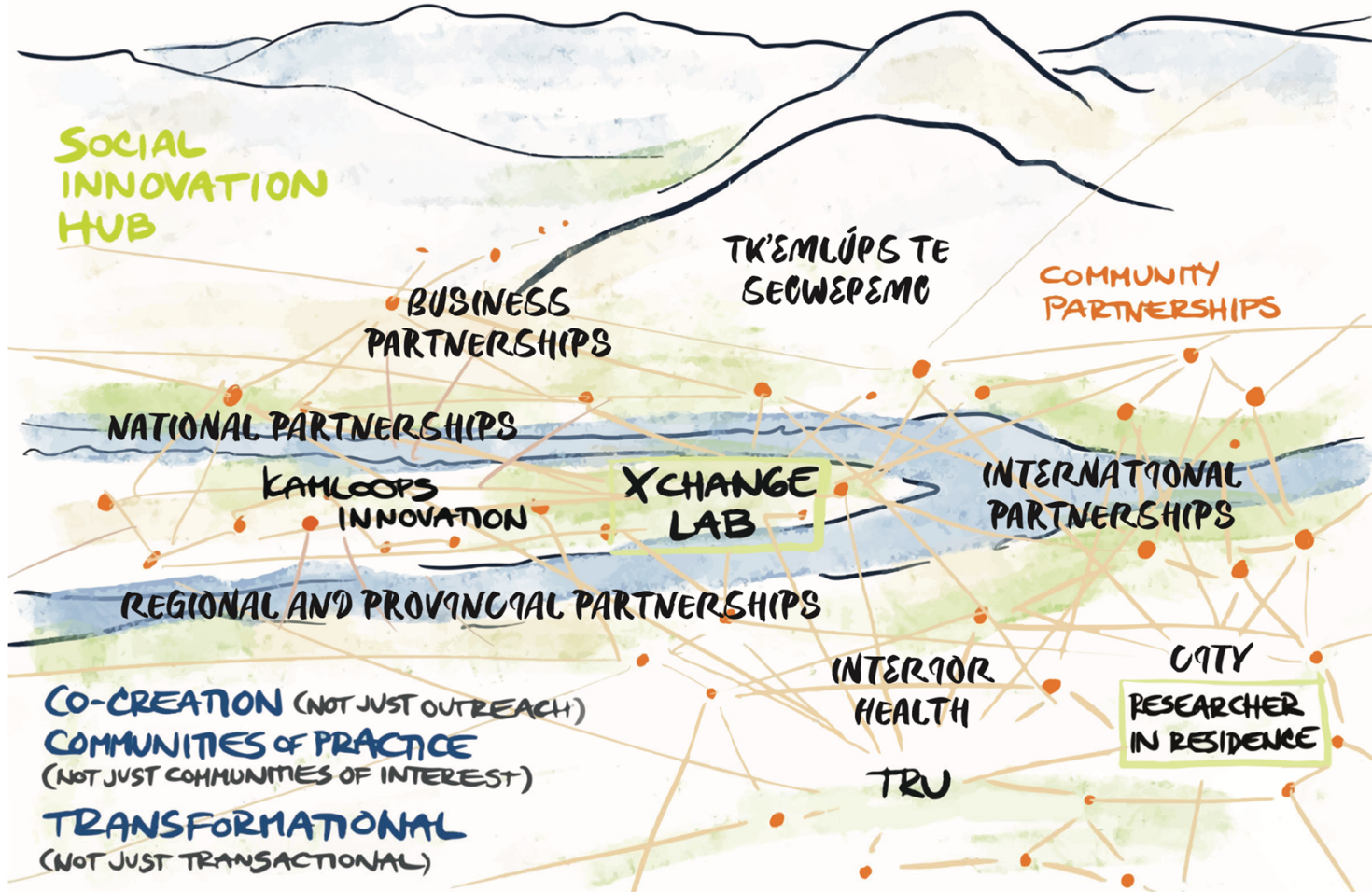
Strategic Research Plan Advisory Committee

In early 2021, the Strategic Research Plan Advisory Committee invited all 10 departments of learning to give brief presentations to the committee, speaking to the critical mass of research occurring and

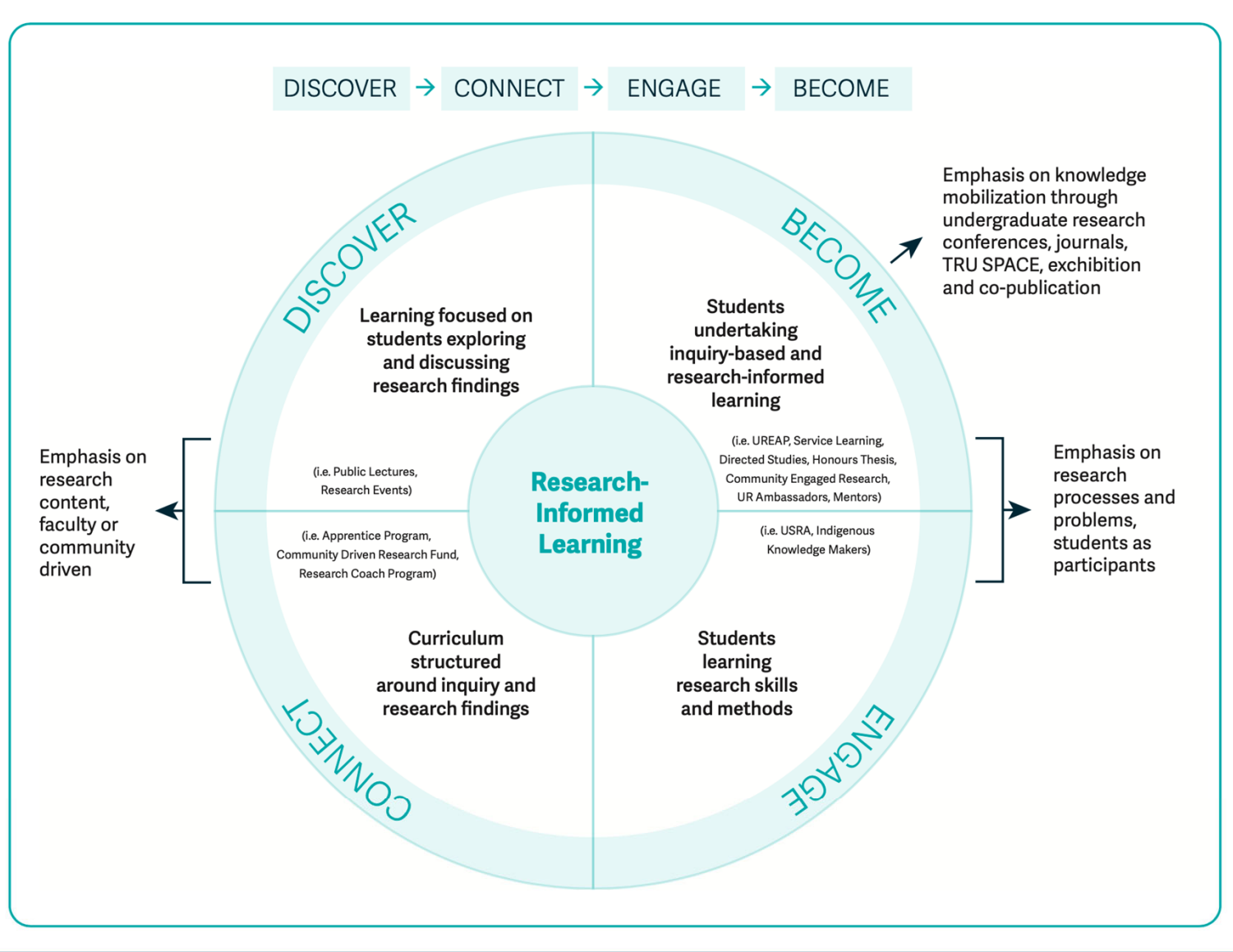
Research Enterprise diagram



COMMUNITY-ENGAGED RESEARCH



DISCOVER → CONNECT → ENGAGE → BECOME



The Research Challenges

TRU's Strategic Research Plan takes a mission-driven approach, with the following themes identifying major social, cultural, health, environmental, and economic areas where we see our research making a significant contribution toward developing and implementing solutions to societal challenges. These challenges reflect our areas of research strength, and emerge from TRU's Mission, Vision, Values and Change Goals. Within the next five years, TRU will tackle these challenges within an environment that supports Inclusive Excellence and builds a sense of commitment and belonging:

- 1. Understanding and responding to changing climate, its consequences for our environments (built, natural, social), and pursuing sustainable solutions**
- 2. Contributing to greater social cohesion and sense of belonging through a commitment to social justice, equity, diversity, inclusion, and social responsibility**
- 3. Strengthening health, quality of life, and cultural sustainability in our local and regional communities**
- 4. Advancing technological, social and economic development and innovation that improves people's lives**
- 5. Seeking truth, reconciliation, and rights through Indigenous-led research and capacity building**

Allocation of Research Chairs in Support of the Strategic Research Plan

Research Challenges	Canada Research Chairs			Federal Chairs	Provincial Chairs/ Professorship
	NSERC	SSHRC	CIHR		
1. Understanding and responding to changing climate, its consequences for our environments (built, natural, social), and pursuing sustainable solutions	Tier II Chair			NSERC Industrial Research Chair	BC Innovation Research Chair in Predictive Services, Emergency Management and Fire Science BC Regional Innovation Chair in Cattle Industry Sustainability Northcote and Brink Professorship
2. Contributing to greater social cohesion and sense of belonging through a commitment to social justice, equity, diversity, inclusion, and social responsibility		Tier II Chair			
3. Strengthening health, quality of life, and cultural sustainability in our local and regional communities		Tier II Chair	Tier II Chair	CIHR Indigenous Research Chair in Nursing	BC Regional Innovation Chair in Indigenous Health
4. Advancing technological, social and economic development and innovation that improves people's lives	Tier II Chair				
5. Seeking truth, reconciliation, and rights through Indigenous-led research and capacity building		Tier II Chair			

TRU Research Enterprise

